## **Annual Implementation Plan - 2024 Define actions, outcomes, success indicators and activities**

Croydon Hills Primary School (5255)



Submitted for review by Christian Holdsworth (School Principal) on 18 December, 2023 at 03:33 PM Endorsed by Kerrie Anderson (Senior Education Improvement Leader) on 05 January, 2024 at 01:05 PM Endorsed by Sian Jamison (School Council President) on 19 January, 2024 at 06:40 AM



## Define actions, outcomes, success indicators and activities

Goal 2	Optimise learning growth in Literacy and Numeracy.
12-month target 2.1 target	NAPLAN - Numeracy Year 3 - Improve the proportion of students in the 'excelling' proficiency level from 23% (2023 baseline) Year 5 - Improve the proportion of students in the 'excelling' proficiency level from 14% (2023 baseline)  NAPLAN - Reading Year 3 - Improve the proportion of students in the 'excelling' proficiency level from 30% (2023 baseline) Year 5 - Improve the proportion of students in the 'excelling' proficiency level from 32% (2023 baseline)  NAPLAN - Writing Year 3 - Improve the proportion of students in the 'excelling' proficiency level from 17% (2023 baseline) Year 5 - Improve the proportion of students in the 'excelling' proficiency level from 18% (2023 baseline)  NAPLAN - Grammar & Punctuation Year 3 - Improve the proportion of students in the 'excelling' proficiency level from 13% (2023 baseline) Year 5 - Improve the proportion of students in the 'excelling' proficiency level from 15% (2023 baseline)  NAPLAN - Spelling Year 3 - Improve the proportion of students in the 'excelling' proficiency level from 24% (2023 baseline) Year 5 - Improve the proportion of students in the 'excelling' proficiency level from 24% (2023 baseline)
12-month target 2.2 target	Not applicable due to changes in NAPLAN measures
12-month target 2.3 target	Increase the percentage of students above age expected level: Reading and Viewing Prep—Year 6 - 55% Reading and Viewing Prep and Year - 50% Writing Prep—Year 6 - 45% Number and Algebra Prep—Year 6 - 55%
12-month target 2.4 target	Components in the SSS to reflect the following Principal/Teacher endorsement:  Teacher collaboration - 90% Time to share pedagogical content knowledge from - 94% Understand how to analyse data - 87%

	Understand formative assessment - 90% Discuss problems of practice - 85% Use data for curriculum planning - 96%
KIS 2.d Vision, values and culture	Build a culture of high expectations and high achievement
Actions	<ul> <li>Implement effective PLC structures to ensure a culture of collaboration and continuous improvement.</li> <li>Enhance rigour in the design and delivery of high-quality instruction that provides stretch opportunities for all students, with a particular focus on numeracy.</li> <li>Further embed consistent classroom management strategies to optimise the learning environment and maintain high expectations for behaviour.</li> </ul>
Outcomes	Students will: - Feel appropriately challenged, and demonstrate learning confidence, especially in numeracy Seek and take up opportunities to access 'stretch' learning opportunities.  Teachers will: - Be active participants in PLCs and engage in inquiry cycles Provide a differentiated learning environment that offers extension opportunities and 'stretch goals' Demonstrate enhanced self-efficacy and capacity to extend their students through the curriculum, especially in numeracy Celebrate and model high expectations related to the school's values (Integrity, Care & Compassion, Respect, Resilience, and Responsibility).  Leaders will: - Lead weekly Collaborative Planning Time meetings that embed PLC principles and support rigorous curriculum design Provide formal professional learning opportunities that build individual and collective instructional efficacy, particularly in numeracy Provide coaching, modelling, and feedback to staff on creating and maintaining a high-quality learning environment.
Success Indicators	Early indicators:  - Minutes from CPT meetings reflecting PLC protocols and inquiry cycles.  - Team planning documents reflecting differentiation, including extension opportunities that link to curriculum standards beyond year level.  - Compass Chronicle data demonstrates regular parent communication around students' homework completion.  - Learning Level 'Friday Updates' for parents include communication around homework expectations, and extension tasks.  - Publication of the school's whole school approaches to curriculum and pedagogy 'Teaching and Learning at Croydon Hills Primary'  - Professional Learning schedule and artefacts reflect focus on high expectations for practice improvement.  - Coaches' timetables show evidence of time spent modelling, reflecting, providing feedback and setting goals to improve classroom

## practice.

- Educator SMART goals reflect high expectations for practice improvement.
- Artefacts that demonstrate consistent approaches to responding to behaviour/ maintaining high expectations.

## Late indicators:

- Staff Survey: In addition to the SSP measures, increased positive endorsement in Academic Emphasis (from 71% in 2023 to 76%) specifically related to the questions -'Students here seek extra help from staff' and 'Students at this school seek extra work so they can improve their results'.
- Peer observation reflections which demonstrate collegiate engagement in instructional practice improvement.
- Student workbooks and teacher notes reflecting conferencing, goals setting, and evidence of 'stretch goals'.
- Improvement in the percentage of year 3 and 5 students achieving within the 'excelling' NAPLAN proficiency level (compared to 2023 baseline).
- Vic Curriculum teacher judgements will show an increased percentage achieving above expected level.
- Students achieving 12 months or more above the expected level maintain growth (of at least 12 months) in 2023.
- Student surveys will demonstrate increased learning engagement and confidence in numeracy.

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Undertake PLC training	<ul><li>☐ Assistant principal</li><li>☐ Leadership team</li><li>☐ Principal</li></ul>	□ PLP Priority	from: Term 1 to: Term 4	\$3,150.00  Other funding will be used
Publish the school's whole school approaches to curriculum and pedagogy: 'Teaching and Learning at Croydon Hills Primary' to solidify the high-quality learning environment.	<ul><li>☐ Assistant principal</li><li>☐ Leadership team</li></ul>	□ PLP Priority	from: Term 1 to: Term 1	\$1,000.00  Other funding will be used
Conduct coaching sessions, that include: - modelling - team teaching lessons - reflecting on lessons - supporting educators to set specific goals for improvement	☐ Assistant principal ☐ Learning specialist(s)	□ PLP Priority	from: Term 1 to: Term 4	\$0.00

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Undertake professional learning (Margarita Breed) around the 'Big Ideas' in number and High Impact Teaching Strategies including: - 26th April, 2024 - Curriculum Day - Week 10, Term 2- Working with teams in CPT - Week 9, Term 3- Working with teams in CPT		☐ Assistant principal ☐ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 3	\$8,000.00  □ Equity funding will be used
Review and update meeting protocols to prioritise time for discussion around improving student outcomes.		☐ Assistant principal☐ Leadership team	□ PLP Priority	from: Term 1 to: Term 1	\$0.00
Conduct student surveys to collect data on engagement and confidence in mathematics.		□ Numeracy leader	□ PLP Priority	from: Term 1 to: Term 2	\$0.00
Conduct learning walks & talks and lesson studies with a focus on: - numeracy instruction - coaches/ level leaders sharing what learning looks like in the above curriculum level		<ul><li>☐ Assistant principal</li><li>☐ Learning specialist(s)</li><li>☐ Numeracy leader</li></ul>	□ PLP Priority	from: Term 1 to: Term 4	\$3,600.00   Other funding will be used
Include opportunities for extension/ challenge in parent communication regarding homework/ home learning.		☐ Curriculum co-ordinator (s)☐ Team leader(s)	□ PLP Priority	from: Term 1 to: Term 3	\$0.00
Goal 4	Further enhance the wellbeing of all students.				
12-month target 4.1 target	Factors in the AToSS to reflect the following percentage of positive student responses: Student voice and agency - 85% Stimulated learning - 86% Resilience - 90% Teacher concern - 85% Respect for diversity - 90%				

12-month target 4.2 target	Components in the SSS to reflect the following whole school endorsement: Use student feedback to improve practice 87% Seek feedback to improve practice 92% Build resilience and a Resilient, supportive environment 80%
KIS 4.b Global citizenship	Embed practices that cater for the cultural and linguistic diversity of the school community, including the teaching of intercultural capabilities
Actions	- Develop staff understanding of 'Intercultural Capability', and capacity to integrate intercultural knowledge, skills and understanding within curriculum plans Build staff knowledge and understanding of the EAL curriculum.
Outcomes	Students will:  - Demonstrate an awareness and respect for cultural diversity within the community.  - Recognise the importance of acceptance of appreciation of cultural diversity for a cohesive community.  Teachers will:  - Develop their own 'cultural intelligence' and and ability to integrate intercultural capability throughout all areas of the curriculum.  - Demonstrate an enhanced understanding of the EAL continuum and reporting requirements.  Leaders will:  - Plan and support whole school events that help celebrate cultural diversity within the community.  - Support the continuous development, documentation and revision of whole school approaches related to intercultural capabilities.  - Lead teacher capacity building around 'cultural intelligence', Intercultural Capability and EAL within the Victorian Curriculum.
Success Indicators	Early indicators:  - Team planning meeting minutes reflecting enhanced teaching and learning focus on Intercultural Capability.  - Community engagement in school events that celebrate cultural diversity within the community (e.g. Whole School Assemblies).  - Professional learning related to 'cultural intelligence' and intercultural capability.  - Professional Learning related to the EAL curriculum and catering for EAL learners.  - Newsletter articles that promote awareness and respect for cultural diversity.  Late indicators:  - Further improve the already high positive endorsement the AtoSS factor 'Respect for diversity'.  - Enhanced curriculum documentation demonstrating lines of inquiry specifically related to Intercultural Capability.  - EAL assessment and reporting consistent with DE requirements.

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Audit current curriculum documents to identify gaps in the teaching of the Intercultural Capability.	<ul><li>☐ Assistant principal</li><li>☐ Teacher(s)</li><li>☐ Wellbeing team</li></ul>	□ PLP Priority	from: Term 1 to: Term 1	\$0.00
Review and update Units of Inquiry to address gaps in the teaching of intercultural capabilities (as indicated during audit)	<ul><li>☐ Assistant principal</li><li>☐ Teacher(s)</li><li>☐ Wellbeing team</li></ul>	□ PLP Priority	from: Term 1 to: Term 4	\$0.00
Host a Harmony Day celebration (March 21st) acknowledging the broader community's cultural and linguistic diversity	<ul><li>☐ All staff</li><li>☐ Assistant principal</li><li>☐ Student(s)</li><li>☐ Wellbeing team</li></ul>	□ PLP Priority	from: Term 1 to: Term 1	\$0.00
Assign a team of staff to Positions of Responsibility aligned to EAL enhancement	<ul><li>☐ Assistant principal</li><li>☐ Learning specialist(s)</li><li>☐ Principal</li></ul>	□ PLP Priority	from: Term 1 to: Term 1	\$0.00
Engage the school's EAL Leaders in advanced EAL PL	☐ Learning specialist(s) ☐ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 1	\$6,000.00  □ Equity funding will be used
Host Whole School Celebration Assemblies acknowldging the broader cultural and linguistically diverse community (inclusive of Reconciliation Week, NAIDOC Week, Diwali, Chinese New Year, and Ramadan)	☐ Principal ☐ Student(s)	□ PLP Priority	from: Term 1	\$0.00

			to: Term 4	
Enhance the school's Clubs Program's focus on cultural and linguistic diversity (inclusive of Culture Club, Dance Club, Art Club)	☐ Student(s) ☐ Wellbeing team	□ PLP Priority	from: Term 1 to: Term 4	\$0.00
Purchase resources to support engagement and learning relative to cultural and linguistic diversity (including rich texts and EAL resources)	<ul><li>☐ Assistant principal</li><li>☐ Learning specialist(s)</li><li>☐ Wellbeing team</li></ul>	□ PLP Priority	from: Term 1 to: Term 3	\$4,000.00  Other funding will be used
Whole staff Professional Learning on using games from different linguistically diverse cultures to support curriculum learning areas.	☐ Wellbeing team	□ PLP Priority	from: Term 1 to: Term 2	\$0.00
Delivery of a series of in-school PL dedicated to enhancing educator knowledge and agreed school understanding of: - Cultural Intelligence - Intercultural and linguistically diverse community understandings Supporting EAL learners EAL assessment and reporting.	<ul> <li>□ Assistant principal</li> <li>□ Learning specialist(s)</li> <li>□ Teacher(s)</li> <li>□ Teaching and learning coordinator</li> </ul>	□ PLP Priority	from: Term 1 to: Term 4	\$0.00
All staff to complete (or revise) Community Understanding and Safety Training (CUST)	□ All staff	□ PLP Priority	from: Term 1 to: Term 3	\$0.00